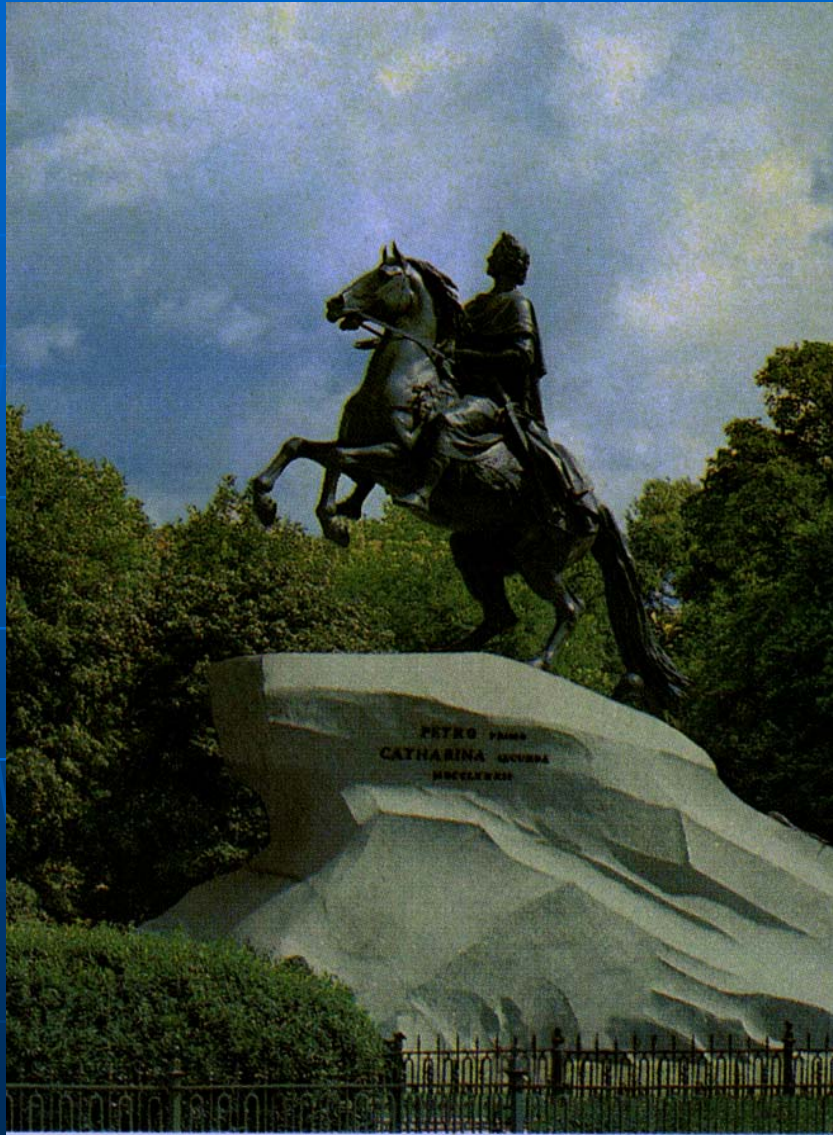


**Rational Use of State Financing
And Commercial Activity
In a State-Owned Medical
Institution**

**Yakov Nakatis
St. Petersburg, Russia**

07/29/02

St. Petersburg



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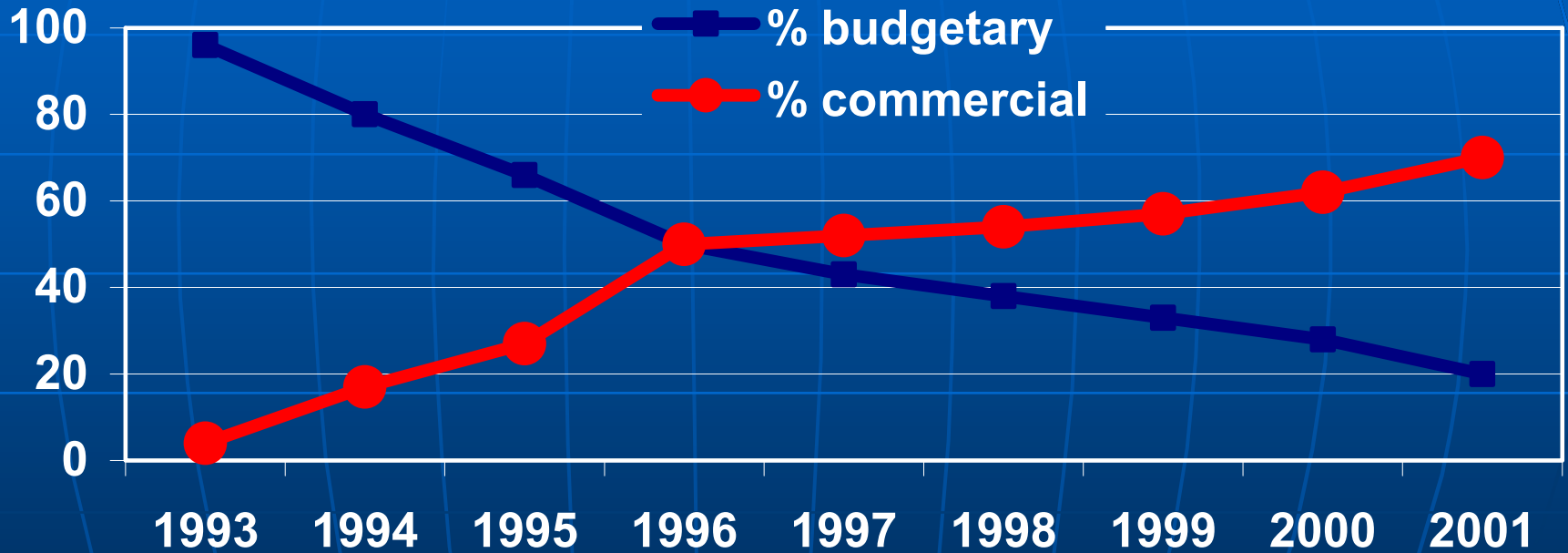


STAGES

- I - CREATING A TEAM**
- II - STRATEGIC PLANNING**
- III – REACHING THE GOAL:
IMPLEMENTING THE
DEVELOPMENT PLAN**

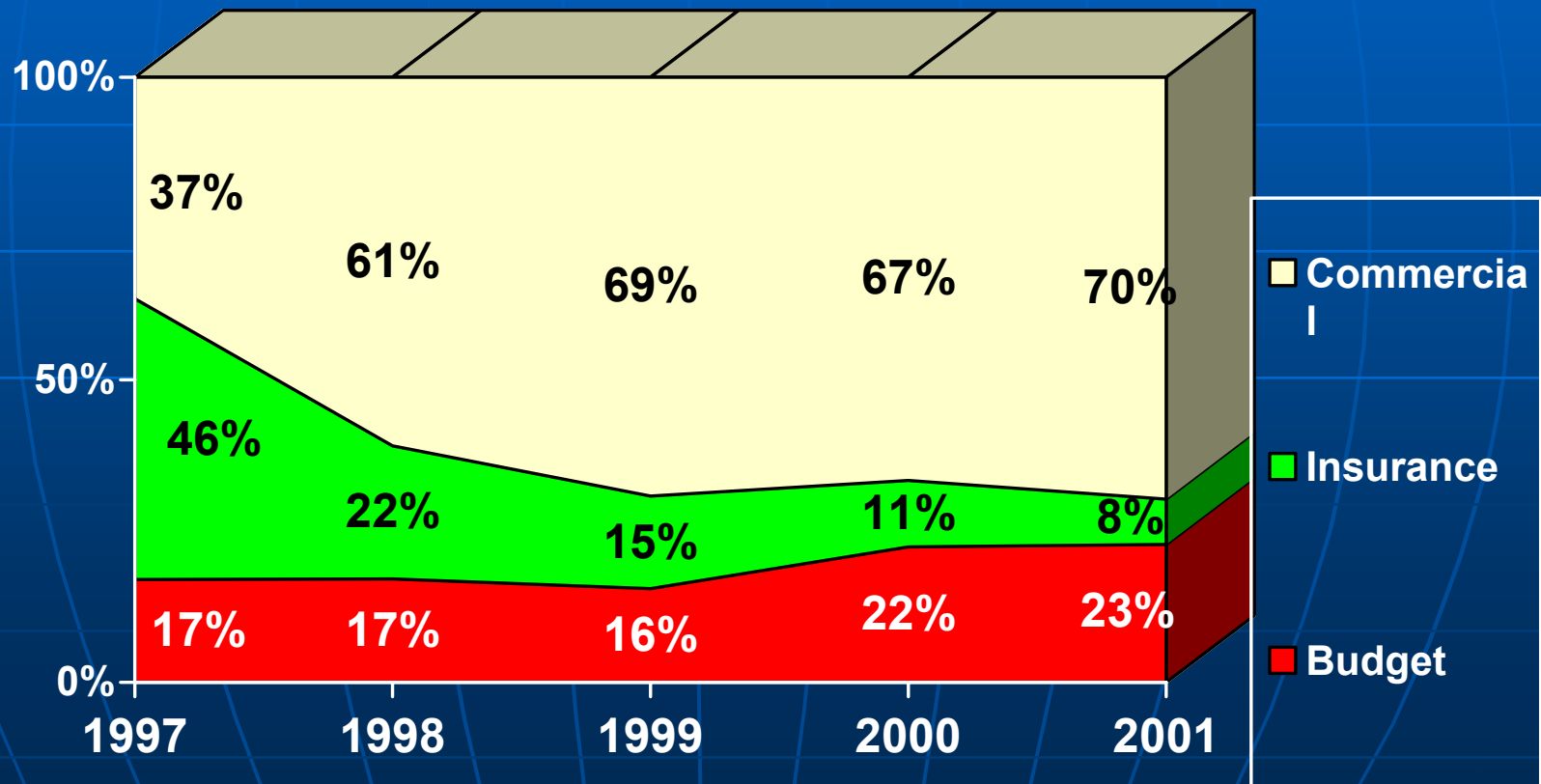
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Financial Flows

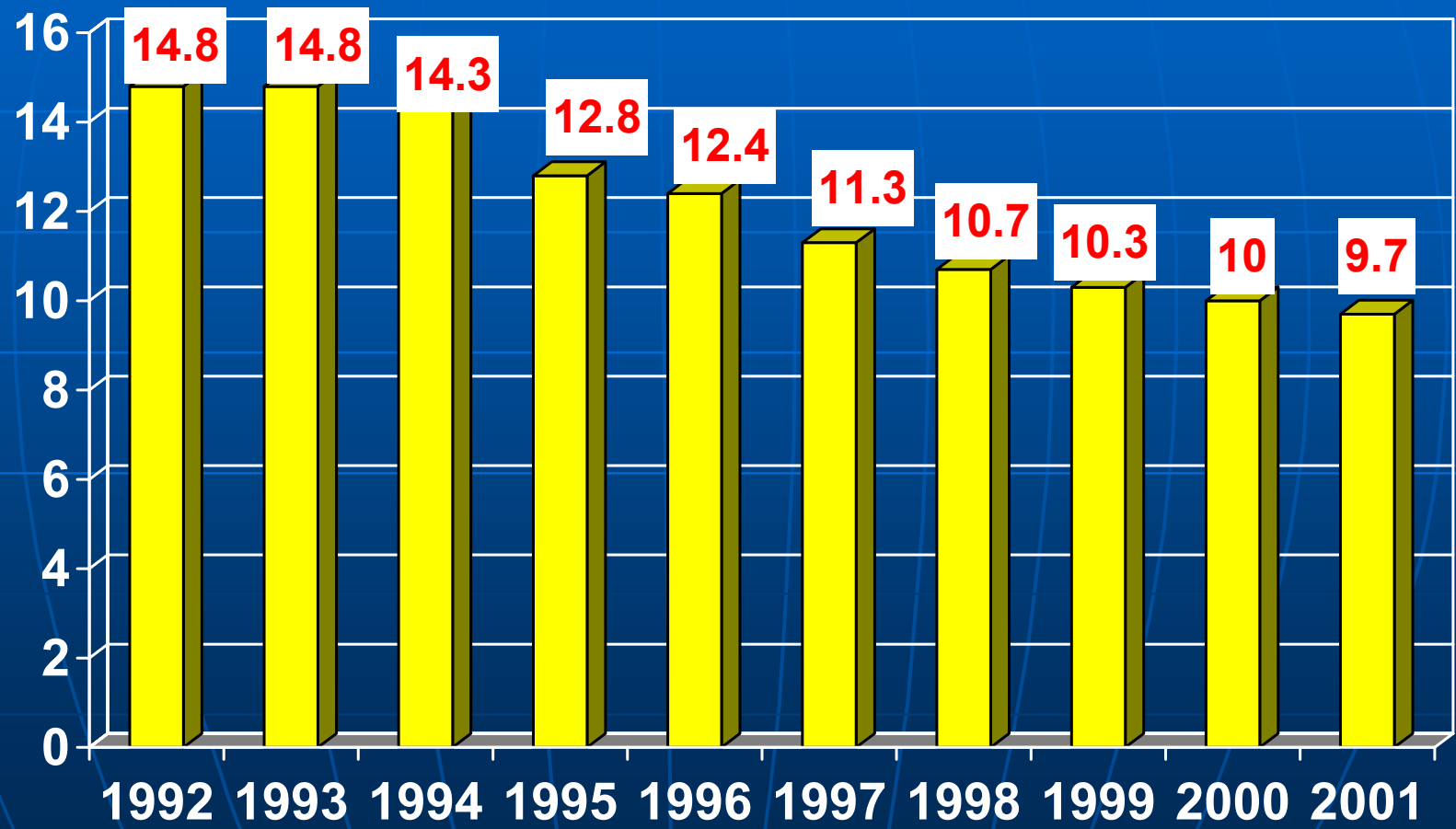


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Financial Flows

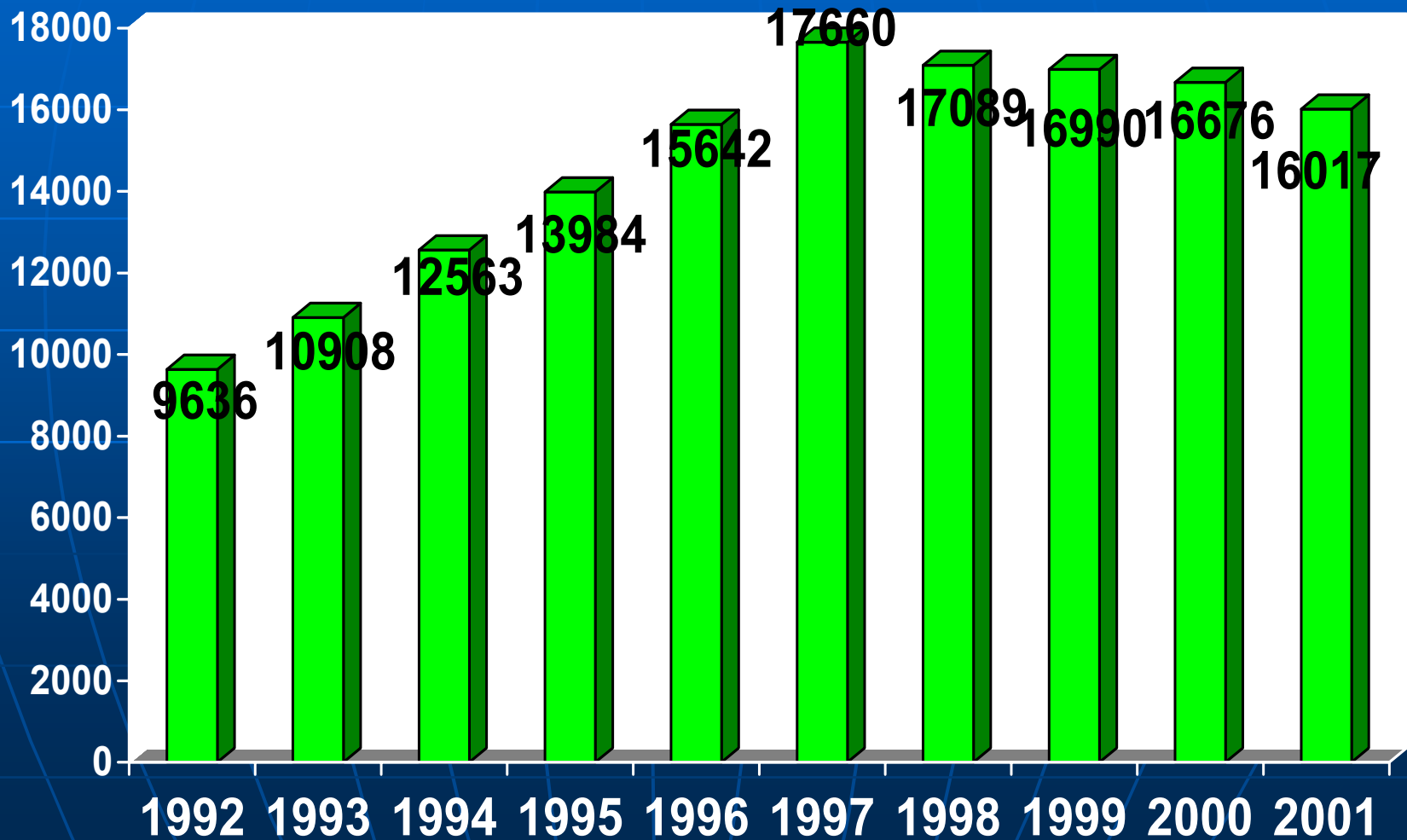


CMSU Average Length of Stay



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Number of Patients Treated



Conclusion

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Per aspera ad astra

**The water does not run under a
sedentary stone**

Our Logos

